

Global travel climate



Fuel surcharges starting to fall

In our December update we called on airlines to lower or remove fuel surcharges. We're pleased to report that some airlines are at last responding to falling oil prices. AirAsia and Virgin Australia have eliminated their fuel surcharges, while All Nippon Airways and Japan Airlines have lowered their fees in accordance with government regulation. In Europe, British Airways removed its carrier-imposed surcharge on short-haul flights, but lowered it only marginally for long-haul flights, in line with the fees charged by Virgin Atlantic.



IAG consolidates at Heathrow

IAG, parent company of British Airways, Iberia and Vueling, has bid to buy Aer Lingus. While it's promised to keep the Irish airline intact, the deal will further strengthen IAG's position at London Heathrow airport, where it already operates more than half of the flights. Aer Lingus is Heathrow's fourth largest airline and will add 3.2% to IAG's current 51% departure share. The deal may also create an IAG monopoly on flights between Heathrow and Ireland, and make it difficult for a competitor to start short-haul operations from the airport. IAG has also promised to bring Aer Lingus into its transatlantic joint venture, thereby removing one of the remaining independent airlines serving this market.



Looking beyond sourcing for savings

Growing supplier confidence, especially among hotels, means travel buyers are finding it harder to secure savings when sourcing. The challenge: look beyond the immediate sourcing process to find savings. Opportunities include using benchmarking tools and travel policy simulators to predict and assess the savings potential of making policy changes. Examples include switching some hotel stays from upper upscale to upscale, or changing the maximum distance allowed between hotel and meeting location. It is possible to look beyond sourcing to make savings.

Air



Lower oil prices make it difficult for airlines to raise fares, but give them the scope to drop prices, particularly in markets with competition. They'll also encourage airlines to slowly add in new capacity, providing further relief to average fares, especially for economy-class travel.



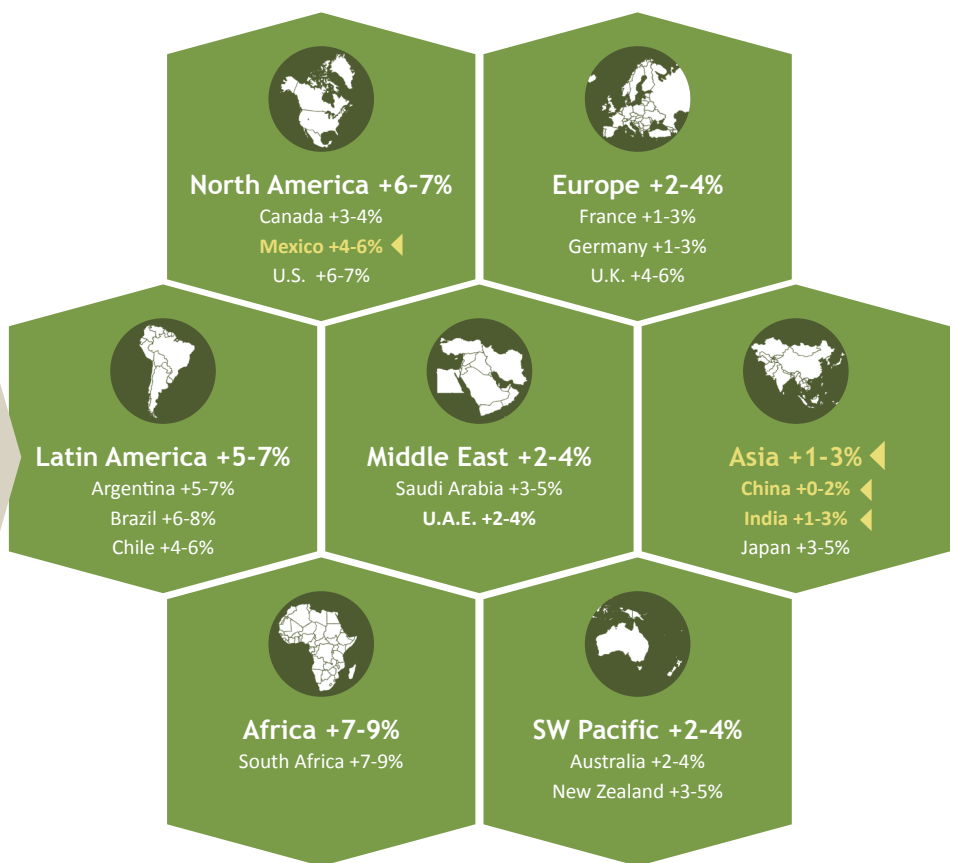
The solid growth in global air travel seen in 2014 should continue in 2015, as lower oil prices provide a boost to economic activity. They should also encourage airlines to grow capacity, which will help keep fares in check even as demand recovers.

Region	Intercontinental		Regional	
	Business	Economy	Business	Economy
North America	1% ◀	-1% ◀	2%	-1% ◀
Europe	2% ◀	-1%	2% ◀	0% ◀
Asia	0% ◀	-3%	-3%	-5% ◀
Latin America	2%	-2%	2%	0% ◀
Middle East	-1%	-3%	-3%	-5% ◀
Africa	1%	-3%	-3%	-4%
Southwest Pacific	1% ◀	-1%	2%	1%

◀ Indicates revision to previous forecast

Hotel

While we've made some changes to our ADR forecasts for individual countries, we're only making one change to our regional forecasts. A weakening of the economic outlook across Asia will affect demand growth. This has prompted us to lower our rate forecasts for China, India, Singapore, South Korea and Indonesia, resulting in a cut to the regional figure from 2-4% to 1-3%. Elsewhere we continue to expect demand to drive strong rate increases in North and South America. Rate increases will be more subdued in Europe, where demand is still weak, and in the Middle East, where capacity growth makes it difficult for hotels to raise rates.



Economic growth assumptions

World economic GDP growth
2014 → 2015
2.6% → 2.9% ◀

Oil prices have emerged as a key driver of economic fortunes in 2015. Advanced economies will benefit from cheaper oil and see stronger economic growth. But lower oil revenues will hit growth in emerging markets, particularly in the Middle East and Latin America.

	2013	2014	2015
North America	2.2% ◀	2.4% ◀	3.2% ◀
Europe	0.3%	1.4%	1.9%
Asia	4.8% ◀	4.3% ◀	4.6%
Latin America	2.7%	0.9% ◀	1.3% ◀
Middle East	2.2% ◀	2.7% ◀	2.6% ◀
Africa	3.1% ◀	3.9% ◀	4.0% ◀
Southwest Pacific	2.1% ◀	2.9% ◀	2.9% ◀
World	2.5% ◀	2.6%	2.9% ◀

◀ Indicates revision to previous assumption

Source: Oxford Economics, January 2015



Oil prices have fallen further due to weaker global demand and strong supply. The U.S. Energy Information Administration (EIA) now expects an oil price of US\$58 per barrel for Brent crude in 2015. We predict that global economic growth and action by Saudi Arabia will provide some support for oil prices, but we have still lowered our assumption from US\$95 to US\$65.

Oil price assumption

US\$ 65 per barrel

We've lowered our assumption